

Planning, Programming, Budgeting and Execution (PPBE) Course

Gain an understanding of how DoD's PPBE system integrates planning, resourcing, and execution in the defense budgeting cycle.

Group classes in Live Online and onsite training is available for this course. For more information, email onsite@graduateschool.edu or visit: <https://sdfm.graduateschool.edu/courses/planning-programming-budgeting-and-execution-ppbe>



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Course Outline

Module 1: Introduction to the PPBE Process

- Historical background of PPBE
- Evolution of PPBE
- Key organizations and individuals involved
- Relationship between strategic planning, needs determination, PPBE, and acquisition processes
- The four steps in the budget process

Module 2: Planning

- Defining national military strategy
- Planning force levels and military strategies
- Strategic and policy documents (National Security Strategy, National Defense Strategy)
- Defense Planning Guidance (DPG)
- Planning goals, objectives, and issues

Module 3: Programming

- Translating planning decisions into resource allocation
- Program Objective Memorandum (POM)
- Balancing centrally managed programs for manpower, operations, and construction

Module 4: Budgeting

- Budget Estimate Submission (BES)
- Program Budget Decisions (PBDs)
- Finalizing budgets for submission to OSD, OMB, and the President

Module 5: Budget Execution

- Receipt of appropriated funds

- Executing the budget and assessing program performance
- Reporting outcomes compared to the planned budget

Module 6: Course Summary

- Overview of PPBE process and phases
- Key participants and their roles
- Summary of key documents and deliverables
- What happens after the formal budget submission to Congress